# **Public Document Pack**



**Executive Board Sub Committee** 

Thursday, 29 January 2009 10.00 a.m. Marketing Suite, Municipal Building



#### **Chief Executive**

# ITEMS TO BE DEALT WITH IN THE PRESENCE OF THE PRESS AND PUBLIC

#### PART 1

Item

Page No

- 1. MINUTES
- 2. DECLARATIONS OF INTEREST

Members are reminded of their responsibility to declare any personal or personal and prejudicial interest which they have in any item of business on the agenda no later than when that item is reached and, with personal and prejudicial interests (subject to certain exceptions in the Code of Conduct for Members), to leave the meeting prior to discussion and voting on the item.

- 3. CORPORATE SERVICES PORTFOLIO
  - (A) TREASURY MANAGEMENT 2008/09 3RD QUARTER: OCTOBER DECEMBER

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| Ite | n  | Page No |
|-----|--|---------|
| 4.  | PLANNING, TRANSPORTATION, REGENERATION AND RENEWAL PORTFOLIO   |         |
|     | (A) LOCAL SUPPORTED BUS SERVICE CONTRACT - 232 WIDNES TO WARRINGTON  | 7 - 11  |
| 5.  | HEALTH AND SOCIAL CARE PORTFOLIO   |         |
|     | (A) REVIEW OF DIRECT PAYMENTS POLICY & PROCEDURE   | 12 - 25 |
| 6.  | QUALITY AND PERFORMANCE PORTFOLIO  |         |
|     | (A) ACCEPTANCE OF TENDER FOR HALTON LEA<br>LIBRARY   | 26 - 28 |
|     | PART II  |         |
|     | ITEMS CONTAINING "EXEMPT" INFORMATION FALLING WITHIN SCHEDULE 12A OF THE LOCAL GOVERNMENT ACT 1972 AND THE LOCAL GOVERNMENT (ACCESS TO INFORMATION) ACT 1985 |         |

In this case the Sub Committee has a discretion to exclude the press and public but, in view of the nature of the business to be transacted, it is **RECOMMENDED** that under Section 100(A)(4) of the Local Government Act 1972, having been satisfied that in all the circumstances of the case the public interest in maintaining the exemption outweighs the public interest in disclosing the information, the press and public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A of the Act.

#### 7. ENVIRONMENT, LEISURE AND SPORT PORTFOLIO

#### (A) HALE PARK RESTORATION

29 - 33

Large copies of the map will be available at the meeting.

In accordance with the Health and Safety at Work Act the Council is required to notify those attending meetings of the fire evacuation procedures. A copy has previously been circulated to Members and instructions are located in all rooms within the Civic block.

# Page 1

# Agenda Item 3a

**REPORT TO:** Executive Board Sub-Committee

DATE: 29 January 2009

**REPORTING OFFICER:** Operational Director – Financial Services

SUBJECT: Treasury Management 2008/09

3rd Quarter: October -December

WARDS: Boroughwide

#### 1.0 PURPOSE OF REPORT

1.1 The purpose of the report is to update the Sub-Committee about activities undertaken on the money market as required by the Treasury Management Policy.

#### 2.0 RECOMMENDED:

- (1) That the report be noted; and
- (2) That the amendments to the counterparty list shown in Appendix A be approved.

#### 3.0 SUPPORTING INFORMATION

#### 3.1 Short Term Rates

The bank base rate was cut three times during the quarter. It was reduced by 0.50% on the  $8^{th}$  October and then an unprecedented cut of 1.50% on the  $6^{th}$  November, followed by a third cut of 1% on the  $4^{th}$  December. The cuts reduced the rate from 5% to 2% in less than two months.

The Monetary Policy Committee, seemingly less worried about inflation opted for cuts in interest rates as part of a stimulus package designed to limit the damage of the credit crunch and ease the effects of the impending recession. The base rate is now at its lowest since 1951, with talk of more cuts to come in 2009.

The money market rates at which the council can borrow and lend have correspondingly reduced but the debate rages as to whether or not the banks are passing the full effect of the cuts on to the small businesses which are struggling with the consequences of reduced consumer spending. The strength of the pound has weakened throughout the quarter and hopefully this will increase the competitiveness of the British manufacturers in the year to come.

|                     |       | Octo | ober | Nove | mber | Dece | mber |
|---------------------|-------|------|------|------|------|------|------|
|                     | Start | Mid  | End  | Mid  | End  | Mid  | End  |
|                     | %     | %    | %    | %    | %    | %    | %    |
| Call Money (Market) | 5.15  | 5.50 | 5.00 | 3.10 | 2.75 | 1.80 | 1.90 |
| 1 Month (Market)    | 6.10  | 6.00 | 5.60 | 3.50 | 3.00 | 3.10 | 2.25 |
| 3 Month (Market)    | 6.25  | 6.30 | 6.10 | 4.10 | 3.95 | 3.00 | 2.85 |

# 3.2 Longer Term Rates

Longer rates followed the base rate down, especially at the shorter end which has seen significant easing in the 1 to 5 year periods, with the longer dates easing but not by as much.

|                 |       | Octo | ober | Nove | mber | Dece | mber |
|-----------------|-------|------|------|------|------|------|------|
|                 | Start | Mid  | End  | Mid  | End  | Mid  | End  |
|                 | %     | %    | %    | %    | %    | %    | %    |
| 1 Year (Market) | 6.40  | 6.40 | 6.10 | 4.20 | 4.10 | 3.35 | 3.00 |
| 10 Year (PWLB)  | 4.60  | 4.97 | 4.69 | 4.41 | 4.11 | 4.01 | 3.55 |
| 25 Year (PWLB)  | 4.71  | 5.08 | 4.82 | 4.80 | 4.45 | 4.46 | 4.08 |

The PWLB rates are for "lower quota" entitlements.

## 3.3 Temporary Borrowing/Investments

#### Turnover during period

|                        | No. Of<br>Deals Struck | Turnover<br>£m |
|------------------------|------------------------|----------------|
| Short Term Borrowing   | 20                     | 35.85          |
| Short Term Investments | 35                     | 43.20          |

The turnover on investments was relatively low, reflecting the locking of the bulk of the council's investments into fixed rate, fixed term deals before Christmas in anticipation of rates falling.

#### Position at Month End

|                        | October<br>£m | November<br>£m | December<br>£m |
|------------------------|---------------|----------------|----------------|
| Short Term Borrowing   | 0.65          | 7.60           | 1.15           |
| Short Term Investments | 47.50         | 52.65          | 50.50          |

The authority took advantage of the falling PWLB rates to replace the temporary borrowing from the money market with a 1 year £10m borrowing. The overall cash flow through the period was fairly neutral as several large capital grants were received which helped to offset the cash flow associated with the councils large capital programme.

#### **Investment Income Forecast**

The forecast income and outturn for the quarter is as follows:

|           | Cumulative | Cumulative | Cumulative  | Cumulative  |
|-----------|------------|------------|-------------|-------------|
|           | Budget     | Actual     | Target Rate | Actual Rate |
|           | £'000      | £'000      | %           | %           |
| Quarter 1 | 458        | 674        | 5.08        | 5.87        |
| Quarter 2 | 936        | 1,362      | 5.05        | 5.97        |
| Quarter 3 | 1,474      | 2,114      | 5.00        | 5.98        |
| Quarter 4 | 2,000      | 0          | 0.00        | 0.00        |

The target income has been revised upwards to reflect the extra income that will be earned following the receipt of the 1 year PWLB loan mentioned above. The target was exceeded due to the excellent rate of interest currently being earned on investments (around 6.10%). Locking a high proportion of the councils investments into longer periods earlier in the year has protected the investment rate against the current falls indicated above and will also help to secure higher than average investment returns well into 2009. Some of the extra investment income shown in the table above will be offset by increased temporary borrowing costs, which will rise to reflect the 1 year PWLB loan mentioned above.

The strategy for maturing investments through to March will be to keep the cash on short notice deposits so that it can be matched with the negative cash flow from the capital programme, allowing the council to defer long term borrowing and follow the market rates down probably into the 2<sup>nd</sup> quarter of 2009 when it is predicted rates will bottom out. This policy should allow for new long term borrowing to be undertaken at the lowest possible rates.

#### 3.4 Longer Term Borrowing/Investments

The authority did not borrow any new long term money.

#### 3.5 Policy Guidelines

Interest Rate Exposure – complied with.

Approved Counterparty List – The counterparty lending list is normally reviewed biennially and as such would be due for review in January 2010. However due to the rapidly changing circumstances prevailing in the money market, it seems prudent to rework the list on an interim basis to reflect the various mergers and credit rating changes that have taken place in the past twelve months. This review

does not seek to add any new counterparties; it just updates the list approved in January 2008. Appendix A is submitted for consideration.

Borrowing Instruments – complied with.

Prudential Indicators – complied with:

- Operational Boundary for external debt;
- Upper limit on interest rate exposure on fixed rate debt;
- Upper limit on interest rate exposure on variable rate debt;
- Maturity structure of borrowing as a percentage of fixed rate borrowing;
- Total principal sums invested for periods longer than 364 days;
- Maturity structure of new fixed rate borrowing

#### 4.0 POLICY IMPLICATIONS

- 4.1 None.
- 5.0 OTHER IMPLICATIONS
- 5.1 None.
- 6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES
- 6.1 Children and Young People in Halton

None.

6.2 Employment, Learning and Skills in Halton

None.

6.3 A Healthy Halton

None.

6.4 A Safer Halton

None.

6.5 Halton's Urban Renewal

None.

#### 7.0 RISK ANALYSIS

7.1 The main risks associated with Treasury Management are security of investment and volatility of return. To combat this, the Authority operated within a clearly defined Treasury Management Policy and an

annual borrowing and investment strategy, which set out the control framework.

# 8.0 EQUALITY AND DIVERSITY ISSUES

8.1 There are no issues under this heading.

# 9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

There are no background papers under the meaning of the Act.

# Appendix A

| Latest Long Ter<br>Fitch Rating<br>AA-<br>A-<br>A<br>A<br>A-  | Revised Groupings  Building Society Group A assets >£10bn  Nationwide BS Britannia BS Yorkshire BS Coventry BS Chelsea BS Skipton BS (see note 4)  | Lend Limit (£M) Less than 3months/Longer than 3 months Group A 10.00/7.50 |
|---|--|---|
| A<br>A-<br>A-   | Group B assets between £5 & £10bn Leeds BS West Bromwich BS Principality BS  | <b>Group B</b> 7.50/5.00  |
| Α-  | Group C assets between £1bn & £5bn  Newcastle BS  Norwich & Peterborough BS  Dunfermline BS  Stroud & Swindon BS  Nottingham BS  Scarborough BS (see note 4)  Kent Reliance BS  Progressive BS  Cumberland BS  National Counties   | <b>Group C</b> 5.0/2.5  |
| AA<br>AA<br>AA+   | Bank Group A rated AA or better Barclays Plc HSBC Plc LloydsTSB Plc  | <b>Group A</b> 10.00/7.50   |
| AA-<br>AA-<br>A+<br>AA-<br>A-<br>A-<br>AA-<br>AA-<br>A-<br>A- | Group B rated less than AA  Abbey Plc (see note 1)  Alliance & Leicester Plc (see note 1)  Allied Irish Banks Plc (Ireland)  Anglo Irish Banks Plc (Ireland)  Bank of Ireland Plc  Bradford & Bingley Plc (see note 1)  Cooperative Plc  Depfa Bank Plc (Ireland)  Dexia Bank Plc (Belgium)  National Westminster Plc (note 2)  Northern Rock Plc (note 3)  Royal Bank of Scotland Plc (see note 2)  Standard Chartered Bank Plc  Ulster Bank Plc (see note 2) | <b>Group B</b> 7.50/5.00  |
| No<br>1<br>2<br>3<br>4  | tes Part of Bank Santander Part of Royal Bank Scotland Group Government supported until 2010 Skipton & Scarborough Building Socities are   | due to merge in 2009  |

# Page 7 Agenda Item 4a

**REPORT TO:** Executive Board Sub Committee

DATE: 29 January 2009

**REPORTING OFFICER:** Strategic Director, Environment

**SUBJECT:** Local Supported Bus Service Contract - 232

Widnes - Warrington, Monday to Saturday

Evenings

WARDS: Kingsway, Appleton and Halton View

#### 1.0 PURPOSE OF THE REPORT

1.1 The purpose of this report is to inform Executive Board Sub Committee of the decision taken by the Operational Director (Highways, Transportation and Logistics) to award local supported bus Contract Number 232 to a non lowest price tenderer in line with the requirements of Procurement Standing Order 4.2.

#### 2.0 RECOMMENDED: That Executive Board Sub Committee:-

i) Endorse the decision by the Operational Director (Highways, Transportation and Logistics) to award local supported bus Contract Number 232 to a 'non lowest' price tenderer (Halton Borough Transport Ltd), in line with the requirements of Procurement Standing Order 4.2.

#### 3.0 SUPPORTING INFORMATION

- 3.1 Halton Borough Council is empowered under the Transport Act 1985 to provide supported local bus services, serving communities which are not served adequately by commercially operated bus services.
- 3.2 Members will be aware that the Council has set aside £789,340 from this year's corporate revenue budget for the provision of socially necessary bus services, which are typically procured through the standard competitive tendering approach. Some of these contracts are jointly funded with neighbouring local authorities and Merseytravel (Merseyside Passenger Transport Authority and Executive).
- 3.3 Included within the network of supported local bus services, is a long established contract jointly funded by both Halton Borough Council and Warrington Borough Council for the provision of an hourly Monday to Saturday evening service between Widnes Town Centre and Warrington Town Centre via Halton View and Penketh. The costs of the contract are shared by both authorities in proportion to the share of operated mileage of the contract through each local authority

area. In this instance the share of costs attributable to Halton Borough Council is 38%. Also in the case of this contract, Halton Borough Council is the lead tendering authority, and is responsible for managing the tendering process and contract quality assurance. Regular passengers surveys are undertaken to ascertain levels of usage.

- 3.4 As the existing Contract number 232 is due to expire on the <sup>31st</sup> January 2009, tenders were invited from local bus companies on a standing list of bus operators, who have previously expressed their interest in undertaking local supported bus contracts. Within the tender documentation it is made clear to the tenderer that the Council will not be obliged to accept the lowest cost tender, but will also consider other quality criteria, such as age, make and type of vehicle when assessing tenders.
- 3.5 The Council received valid returned tenders from eight separate bus companies. Having reviewed the tenders received, the Operational Director (Highways, Transportation and Logistics) decided to award Contract Number 232 for a period of five calendar years to Halton Borough Transport Ltd on the basis that its tender included the operation of a fully accessible low floor bus. One of the tenders who submitted a lower price than the accepted tender was disqualified, due to reported problems of vehicle maintenance and operational difficulties, when operating supported bus service contracts on behalf of a neighbouring local authority. These issues only came to light during the tendering exercise. The second lowest tenderer only offered the provision of a high step entrance bus within its submission.
- 3.6 A summary of the costs of the submitted tenders are shown in Figure 1 below:-

Figure 1 Summary of tenders received for local supported bus Contract 232.

| Tenderer                         | Annual Cost (Minimum Support |
|----------------------------------|------------------------------|
|                                  | Contract)                    |
| Α                                | £ 30,000                     |
| В                                | £ 33,072                     |
| C - Halton Borough Transport Ltd | £36,443                      |
| D                                | £40,000                      |
| E                                | £49,998                      |
| F                                | £50,400                      |
| G                                | £58,720                      |
| Н                                | £65,000                      |

3.7 Therefore the cost of the new replacement Contract Number 232 is £36,443 per year. The current cost of the contract with the incumberant operator is £34,048. Although there has been a small increase in the contract cost as a result of the tendering exercise, the new contract,

which will take effect from <sup>2nd</sup> February 2009, will include the provision of a new low floor fully accessible bus which is fitted with CCTV for passenger safety and security. These features are not provided by the existing operator.

3.8 There will be a small change to the route of the supported 110 service, which operates Monday to Saturday evenings within Warrington Town Centre as a result of this re-tendering exercise. Due to the increased size of the vehicle to be used, by the successful tenderer, the new contract will have to operate via Priestley Street and Froghall Lane in Warrington Town Centre (serving Warrington General Hospital's Guardian Street entrance), instead of the existing route which serves the Hospital via Lovely lane. This change in route will be publicised extensively to existing passengers.

#### 4.0 POLICY IMPLICATIONS

4.1 There are no direct policy implications arising from this report.

#### 5.0 OTHER IMPLICATIONS

- 5.1 The new local supported bus Contract Number 232 represents a £2,395 increase per annum on the existing contract price which will be shared with Warrington Borough Council, in proportion to the share of operated mileage of the bus service contract through each Borough. Therefore the additional cost attributable to Halton Borough Council is £910 per annum.
- 5.2 It is also recognised that continued support for local bus service links between Halton and Warrington, during the evening period plays an important role in enabling the Borough's residents to access employment and health facilities within Warrington, and thereby helping to reduce social exclusion.
- 5.3 Furthermore, the provision of good quality public transport services can continue to support policies which promote sustainable mobility and thereby help to reduce the demand for car travel.
- 5.4 The new local support bus service Contract Number 232 secures best value for the Authority in terms of the provision of low floor fully accessible vehicles to be used by the tenderer to operate the service and the provision of on board CCTV to enhance passenger safety and security.

#### 6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

#### 6.1 Children and Young People in Halton

There are no direct implications arising from this report for children and young people within Halton.

#### 6.3 Employment, Learning and Skills in Halton

Local supported bus services such as that provided by the supported evening service 110 between Widnes and Warrington provide enhanced access to employment, learning and training opportunities across the Borough of Halton and in neighbouring areas.

# 6.4 A Healthy Halton

This local supported bus contract provides a Monday to Saturday evening direct bus service link between Widnes and Warrington General Hospital, and thereby complements the existing shuttle bus service linking Warrington General Hospital to Halton Hospital, which is funded separately by North Cheshire Hospitals NHS Trust.

#### 6.5 A Safer Halton

The successful tenderer will provide on bus CCTV, as part of the contract. This will help to ensure better passenger safety and security whilst travelling on this service. The existing contractor does not provide a vehicle fitted with CCTV.

#### 6.6 Halton's Urban Renewal

The provision of improved accessible transport services will help to assist residents, living in socially excluded communities, to access the new employment, training, leisure and retail facilities being provided through the regeneration of the Borough.

#### 7.0 RISK ANALYSIS

7.1 There are no direct risks associated with awarding this tender. Contributory funding has been confirmed from Warrington Borough Council.

#### 8.0 EQUALITY AND DIVERSITY ISSUES

8.1 The provision of high quality, affordable and safe supported local bus services will help to ensure all members of the community can access a wide range of key facilities such as education, health, leisure, employment and retail. The use of supported bus services is closely monitored by the Council to ensure all sections of the community can access the services provided.

# 9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

Page 11

| Document        | Place of Inspection                                    | Contact Officer |  |
|-----------------|--|-----------------|--|
| • •             | rs Transport Co-ordination,<br>2 Rutland House, Halton |                 |  |
| tender document | Lea.   |                 |  |

# Page 12 Agenda Item 5a

**REPORT TO:** Executive Board Sub Committee

**DATE:** 29 January 2009

**REPORTING OFFICER:** Strategic Director, Health & Community

**SUBJECT:** Review of Direct Payments Policy & Procedure

WARDS: Borough-wide

#### 1.0 PURPOSE OF REPORT

1.1 To provide the Board with an update on consultation events held across the Borough and seek approval for the proposed changes to the draft Direct Payments Policy & Procedure for Adult Social Care.

#### 2.0 **RECOMMENDED: That**

- i) The findings of the consultation process held on Direct Payments Policy and Procedural changes for Adult Social Care (Appendix 1) are noted.
- ii) The Direct Payments policy and procedure (Appendix 2) be amended as follows as set out below to: -
  - 1. To introduce an eligibility criteria to determine the rate at which Direct Payments (DP) will be set, based on current good practice (Appendix 3);
  - 2. To reflect the changes introduced by the Mental Capacity Act 2005, with additional detail on capacity;
  - 3. To reflect the growth in Personal Assistants (PAs) and, if required, include payroll charges in the set-up costs, and annually thereafter as a supplement to be paid to the service user if required, when employing a PAs from 01.04.2009.
- iii) Option 3 as set out in section 5.2 be approved.

#### 3.0 SUPPORTING INFORMATION

#### 3.1 **Background**

3.1.1 Following a presentation to the Healthy Halton Policy and Performance Board on 10<sup>th</sup> June 2008, Executive Board Sub Committee approved a number of changes to the Direct Payment Policy & Procedure on 25<sup>th</sup> July 2008 and agreed that these should be subject to public consultation. These are stated in full in section 4.1 and Appendix 2.

- 3.1.2 Healthy Halton Policy and Performance Board (HHPPB) received a further report on 13<sup>th</sup> January 2009 and considered the options set out in 5.2 in detail. HHPPB supported Option 3, implementation of proposed changes by October 2009. HHPPB noted that this would also offer a reasonable period of time for officers and people affected by the changes to work together to implement any necessary changes.
- 3.1.3 Halton Borough Council's Direct Payment rates for 2008/9 are

| 2008/9 RATES AGENCY Personal Assistant (P |        | Personal Assistant (PA) |
|---|--------|-------------------------|
| Standard                                  | £10.70 | £9.35                   |
| Otanuaru                                  |        |                         |
| Complex                                   | £11.36 | £11.36                  |

- 3.1.4 Appendix 4 benchmarks Halton's Direct Payment rates for new and existing service users against neighbouring Councils. This highlights significant differences Knowsley's rates are £7.85, £9.28 or £11.47(enhanced), St Helens pay £9.13 for a PA and £11.05 for an agency.
- 3.1.5 Currently, there are no criteria for assessing which level of hourly rate service users should be receiving. Therefore, a review was undertaken to establish current best practice, aiming for a greater degree of equity and consistency in how rates are applied across all service user groups.
- 3.1.6 Implementation of the criteria will introduce consistency both in relation to all community care packages arranged by Care Managers and those purchased via DP's, as well as ensuring FACS criteria eligibility will be applied. Additionally, comparability would be maintained against our nearest neighbour Local Authorities.
- 3.1.7 Consultation on changes to the policy for Direct Payment Service users was undertaken in October and November 2008 for existing and potential future Direct Payment service users and residents of Halton. All current direct payment service users were sent a copy of a survey form to complete and seven presentations/ open forums were held in locations across the Borough so that people could come to talk to officers about the proposals and make their views known.
- 3.1.8 Appendix 1 attached to this report summarises comments made by Direct Payment service users, their carers and potential future recipients of Direct Payments. Copies of the detailed individual comments are available on request.
- 3.1.9 The results of the survey have been considered as regards the impact and the introduction of the proposed eligibility criteria would have on new and existing service users and the direct payment rate paid now for new service users and for existing service users. A number of options for Members to consider are stated in section 5 of this report.

#### 4.0 **POLICY IMPLICATIONS**

- 4.1 The DP Policy & Procedure (Appendix 2) has been amended in the following areas:
  - 4. To introduce eligibility criteria to determine the rate at which DP's will be set based on current good practice (see page 6-7 of the Policy)
  - 5. To reflect the growth in Personal Assistants and to include payroll charges in the set up costs if required, and annually thereafter as a supplement to be paid to the service user if required, when employing a Personal Assistant/s from 1.4.2009.
  - 6. To reflect the changes introduced by the Mental Capacity Act 2005, with additional detail on capacity Appendix 1 to the Policy.

#### 5.0 **FINANCIAL IMPLICATIONS**

# 5.1 Context: Analysis of Existing Direct Payment Service Users

- 5.1.1 An analysis for Existing Direct Payment Service Users as at 30th September 2008, revealed that 194 Adult Services users received DP for services (excluding respite and children's services), with: -
  - 44 (23%) paid at £9.35;
  - 23 (12%) paid at the agency rate of £10.70 and
  - 127 (65%) paid at £11.36.
- 5.1.2 Employment of PAs now represents 52% of all activity with service users employing one of more carers.
- 5.1.3 An analysis of sample payroll data showed that, where HBC pay the service user £9.35 per hour, the majority of employees' gross pay is £7.00 per hour (average £7.05 per hour) and average £8.56 if the service user is paid £11.36 per hour.
- 5.1.4 These rates are well above the legal minimum wage (from 01.10.2008) of £5.73, if service users employ a PA, including on-costs of employer's National Insurance, 20 days' holiday entitlement and 8 public holidays.
- 5.1.5 If the basic PA rate of £9.35 (2008/9 rate) is paid this would still allow service users to pay PAs above the minimum wage up to a maximum of £7.40 an hour allowing for full holiday cover and employers national insurance at 12.8%, and meet the criteria in the Direct Payment guidance notes. This rate is slightly higher than the average Halton BC domiciliary care agency 2008/9 employment rate which ranges from £6.23 to 7.20 an hour.
- 5.1.6 Where PAs are employed, the DP team supplies a standard contract of employment, which is used by the vast majority of service users. This contract allows for variation to hours worked and rates of pay, stating in s1.4 " the employer may from time to time require you to carry out other duties with additional pay either on a temporary or permanent basis. Alternatively the Employer may have to reduce your duties and pay accordingly to their

assessed continuing needs". Consequently, variation in hourly rate is permissible under the current contractual arrangements.

- 5.1.7 To ensure a consistent application when determining the Direct Payment rate existing service users may potentially be assessed as standard and not complex and the assessed DP rate of payment could fall. Seventy-eight personal assistants are currently paid above the £7.40 threshold rate, including full holiday pay and employers NI.
- 5.1.8 Members are thus asked to consider the following options, given the positive consultation response for the adoption of the criteria for new and existing service users and comments made by existing service users.

# 5.2 Financial Options

## 5.2.1 Option 1

Approve the eligibility criteria for new service users only with immediate effect. Current DP payments rates for existing service user packages would be unchanged. When existing packages of care are reviewed any additional hours would be paid at the new assessed rate.

The present perceived inequality would not be addressed for existing DP service users as noted by service users in all service areas. Existing PA's would continue to be paid at above market care pay rates for Halton. Best Value and consistency would not be achieved when comparing PA rates in particular across neighbouring LA's. The Council may be subject to legal challenge having two systems for new and existing service users.

# 5.2.2 Option 2

Approve the eligibility criteria for new service users with immediate effect and existing service users from 1.4.2009. When existing packages of care are reviewed any additional hours would be paid at the new assessed rate.

This action could create poor relations between the PA and service user, potentially causing the service user to lose a good PA due to a potential reduction in pay. The short lead in time could cause financial uncertainty to both the PA and service user.

# 5.2.3 Option 3

Approve the eligibility criteria for new service users with immediate effect and for existing service users from 1.10.2009. When existing packages of care are reviewed any additional hours would be paid at the new assessed rate.

The longer lead in time would allow service users and PAs more time to adjust to any potential charge. The effect of the longer lead in time could allow the Direct Payment team to support the service user in assessing the maximum PA hourly rate which could be paid given NI earning thresholds, hours worked and if full holiday cover was taken by the service user. Guidance could also be given to the service user if a potential top up would be required if the service user wished to continue paying the carer or family member at the same rate.

- 5.2.4 With options 2 and 3 potential savings would be generated if existing service users currently employing agency staff or PA's receiving a DP at the rate of £11.35, on review were assessed as meeting the standard rather than the complex support criteria. The full year effect may be up to a £100K saving if on review assessed need reduces from standard to complex. This money would then be available to provide additional services where necessary.
- 5.2.5 Of the above, option 3 strikes the best balance between equity, appropriate remuneration to the PA and Service user, retaining valued PAs with support provided during the implementation process.
- 5.2.6 In addition, DP agency rates will be kept under review, for further amendments in line with changes to tendering arrangements for domiciliary care agencies. New contracts are to be in place from 1st April 2009. Concerns over outlier agency rates will be addressed with both domiciliary care and group social activity external agency providers, as part of the current tendering and commissioning process. Consideration will also be given to the fact that Personalised and Individualised budgets are proposed to be introduced in 2010/11.

#### 6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

#### 6.1 Children & Young People in Halton

At this time, the proposal covers Adult Social Care Services only. The DP Team currently provides services to sixteen Children via a SLA with Children and Young People's Directorate.

# 6.2 Employment, Learning & Skills in Halton

The proposal would ensure DP hourly rates reflect the cost of service and that local services to meet local need can be developed with care staff employed by the service users either via an agency or as PAs.

#### 6.3 A Healthy Halton

The proposal clearly demonstrates the Council's commitment to promoting the service user's independence, health, well-being and choice and inclusion through receipt of Direct Payments, as well as ensuring value for money.

#### 6.4 A Safer Halton

None.

#### 6.5 Halton's Urban Renewal

None.

#### 7.0 **RISK ANALYSIS**

- 7.1 Any reduction from the complex rate of £11.35 to the standard rate of £9.35 could result in service users needing to reduce their PA's hourly rate of pay or top up contributions themselves to either a PA or an agency. The delayed introduction of these new arrangements for existing service users, could reduce transitional difficulties. Some service users and carers may continue to express their dissatisfaction at a rate cut for care and social activities which are on review are not considered complex. The Council will need to ensure that they have ongoing dialogue with existing direct payment service users during the implementation phase and to monitor any future impact on care and services.
- 7.2 To date, all service users when paid at the average agency rate of £10.70 top up the funding privately or if employing social activity providers, where required, to employ their preferred provider.
- 7.3 By including payroll costs in start up costs and, if required, thereafter for Direct Payment recipients who employ PA's directly, potential difficulties and debt, in relation to tax and national insurance payments could be avoided. DP recipients, and in the future, Individualised Budgets recipients, could thereby employ a PA directly to meet their support needs, which is consistent with the Government's directive to promote the uptake of Direct Payments and Individualised Budgets.

#### 8.0 **EQUALITY & DIVERSITY ISSUES**

- 8.1 All service users who choose to have their support needs met via DPs will have sufficient funds to access the services that they have been assessed as needing. It would also introduce consistency across all community-based services. The continued presence of the complex rate of £11.35 would allow for complex needs to be met, with the introduction of DP criteria providing consistency.
- 8.2 If a Payroll Service is not funded for DP recipients who employ PAs directly, inequality would be created with service users from other neighbouring and nationwide Local Authorities.

# 9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

9.1 There are no background papers under the meaning of the Act.

**APPENDIX 1** 

Health & Community Directorate

Summary results of the consultation on Direct Payment Policy and Procedure Changes for new and existing Direct Payment service users 18<sup>th</sup> December 2008

#### 1.0 Introduction

- DP rates were first set in 1999 by taking an average of Halton Borough Council's (HBC) accredited domiciliary care agency rates at the time. In subsequent years, the DP hourly rates were uplifted by annual percentage inflation rates. The Direct Payment Policy and Procedure has been revised annually to take into account legislative changes and increases to direct payment rates approved by members.
- The Direct Payments Guidance notes for Community Care, Services for Carers and Children's Services 2003 state, "... the Direct Payment should be sufficient to enable the recipient lawfully to secure a service of a standard that the Council considers is reasonable to fulfil the needs for the service to which the payment relates."
- 1.3 In 2007/8 Halton BC's current payment rates were reviewed for new and existing service users and benchmarked against neighbouring Local Authorities.
- 1.4 The 2008/9 Direct Payment approved rates are as follows:-

|               | AGENCY          | PA             |
|---------------|-----------------|----------------|
| 2008/9RATES   | £10.70 Standard | £9.35 Standard |
| from 7.4.2008 | £11.36 Complex  | £11.36 Complex |

- Appendix 4 shows an updated comparison of Personal Assistant (PA) and agency rates for HBC's nearest neighbours who responded to HBC's survey in 2008/9. It can be seen that HBC's PA hourly rate is considerably higher than that of other neighbouring authorities.
- Halton's rates also include a two-week contingency at the start of the agreement plus up to £259.00 in start up costs for insurance, CRB checks and recruitment. Additional to this, service users employing a personal assistant currently receive if required financial support via Disability Direct, who provides competitively priced payroll service under a successful pilot initiative. Annual payroll charges for a four weekly payroll are £7 per payroll including VAT, and online e filing of year-end returns, £58.75 per client including VAT. Thus total cost per service user is £142.75 by Disability Direct, which represents good value for money also demonstrating a high level of service user of satisfaction.
- 1.8 DP rates will be kept under review, for further amendments in line with changes to tendering arrangements for domiciliary care agencies.

  New contracts are to be in place from 1st April 2009.

## 2.0 Methodology

- All Direct Payment service users were made aware via the October quarterly Direct Payment Newsletter of the proposed changes to the Direct Payment Policy and Procedure and consultation events to be held to capture people's ideas and opinions. A Survey form (Section 4) was also designed and posted out to all Direct Payment service users who did not attend the first consultation event to capture views. Telephone surveys were also conducted for Adults with Learning Disabilities (ALD), Older People, Mental Health and Physical and Sensory Disabilities (PSD) service users in addition. This questionnaire was also used to capture the views of future potential recipients of a direct payment service across all service areas.
- 2.2 Seven consultation events/ open forums were held across Runcorn and Widnes in October and November so that service users and or their carers could come and talk to Halton Borough Council (HBC) officers about direct payment proposals. The HBC officers who attended these events were:
  - Paul McWade, Operational Director, Health & Partnerships
  - Hazel Coen, Divisional Manager, Finance & Support
  - Kerry Bibby, Acting Senior Finance Officer Direct Payments
  - Julie Dearden, Client Finance Officer, Direct Payments Team
  - Social Worker Representatives from Older Peoples Services, PSD and Mental Health Services
- 2.3 Consultation was held in a variety of venues to seek views from new and existing service users:
  - The Stobart Stadium, Widnes Main advertised event also publicised in Libraries, Health Centres and Community Centres
  - An informal meeting of physical and sensory disability service users at Bridgewater Day centre.
  - "Happy Hearts Club" at Ditton Community Centre, Widnes
  - Mental Health Carers Forum Runcorn
  - Mental Health Carers Forum Widnes
  - Residents of Dorset Gardens, Palace fields
  - Halton Speak Out an event organised for ALD service users.
     Officers of HBC did not attend this last mentioned event.
- A summary of the responses made is provided in Section 3 of this report, with a copy of the questionnaire included in section 4.

## 3.0 Summary of Results

# 3.1 Future Use of an Eligibility Criteria

Yes
No
No
No Opinion Given
Yes
(82% of respondents)
(17 % of respondents)
(1% of respondents)

Overall 82% of respondents thought that the introduction of a criterion was a good idea whilst 17% disagreed with the introduction of a criterion. Some ALD and PSD existing service users who on review may no longer be considered as complex for social activities, mainly held this view.

# 3.2 Consideration if this proposed criterion is fair and equitable to all service users

Yes
No
No Opinion Given
Yes
(74% of respondents)
(22% of respondents)
(4% of respondents)

The majority of respondents 74% thought the criterion is fair to all, 22% thought it was not fair and 4% had no opinion either way. It was clear from the consultation events held that an imbalance exists now, which needs addressing. There was a general perception that some social workers treat different service users differently when awarding packages and the assessment now is open to interpretation. There was also a comment made voiced by Halton Speak Out that "People who shout the loudest get the most". Concerns were also raised by ALD and PSD existing service users that the person cared for may not on review fall into higher level under new proposal, and have been previously assessed as higher.

#### 3.3 Should we help service users with their payroll costs

Yes
No
No Opinion Given
(88% of respondents)
(7% of respondents)
(5% of respondents)

The majority of respondents 88% were in favour of mainstreaming the present pilot to help Direct Payment Service users with their payroll costs as a supplement, if required, to be paid from 1.4.2009. 5% had no opinion either way and 7% voted "no" with comments made including "Ratepayers should not pay any more to give someone a choice. The council has to get the full money off ratepayers".

#### 3.4 Changes to the Mental Health Capacity Act

Legislative changes affecting Mental Health Service users were in particular discussed with two Mental Health Carers Forums to widen the scope of Direct Payments to this under represented group. Several carers of service users with mental health problems supported the idea of a DP but were concerned, if their carer held this money, they would be pressurised by the service user to spend on drink and drugs. Carers felt support via the Appointee team (to hold money and pay bills), was a good idea and would encourage them to use a DP.

## 3.5 **Overall comments about Direct Payments**

A range of general comments both positive and negative were made from positive comments made about "members of the Direct Payments team, they have always come across to me as polite, professional and caring and very on the ball. I have always over the past 18 months found it a pleasure to deal with them. Thank You." to concerns over the social work assessment process which will be addressed individually with service users.

- 3.6 Current rates for a Personal Assistant were considered reasonable "in line with Knowsley and local market rates". Others commented on the fact they currently receive £11.36 an hour and pay £9.00 an hour to their PA and may in future be assessed at the standard rate. This would mean that the service user would have to cut the payment rate under the contract or top up payments to the carer, and were concerned how this potential reduction may be perceived by a carer or a family member "She's valued and does a good job. How can we turn around and tell her we're cutting her money? It devalues her, puts a strain on our good relationship. What if she decides to leave?"
- 3.7 For agency providers comments were also made that £10.70 is too low does not cover the cost of care from some domiciliary care agencies, which charge more than this if service users choose this agency. The current contracted rates of certain social activity providers was also raised as a concern who charge £12.98 per hour plus mileage, plus entrance fee, plus subsidiary costs (lunch etc). Whilst service users commented that "this provider offers access meaningful, structured, stimulating activities. In short they offer what young, active people want to do", other commented "M Power is great but too expensive". Halton Speak Out also commented that Direct payments do not seem to be currently used to access meaningful work.

## Section 4 QUESTIONNAIRE: Asking you about Direct Payments

The Council needs to look at our Direct Payment Policy and Procedure for new and existing service users and have asked us to consult with people who get Direct Payments.

At the moment people get £9.35 an hour, £10.70 an hour or £11.36 an hour depending on your assessed need?

What are your views on the following:

Do you think the council should use an eligibility criteria to work out who gets what rate of Direct Payment, for example who should get £9.35 an hour. £10.70 an hour or £11.36 an hour?

| £9.35 an hour, £10.70 an hour or £11.36 an hour?  |
|---|
| ☐ YES ☐ NO  If yes, do you have any comments on the proposed eligibility criteria?                            |
| If no, please state what eligibility criteria should be used?   |
| Do you feel the criterion is fair and equitable to all Direct Payment service users?                          |
| YES NO If no, please state why not  |
| Should we help Direct Payment Service users with their payrol costs as a supplement to be paid from 1.4.2009? |
| ☐ YES ☐ NO If no, please state why not  |

Any other comments, please write below

Name (Optional).....

Please return the attached to a member of Staff from Halton BC or speak to a member of staff directly if you have any questions on the presentation today

#### **APPENDIX 3**

Prior to a decision being made with the service user and Halton BC, if they want a DP or a service provided by the authority, FACS criteria for eligibility must be applied.

#### **Direct Payment Rate Criteria**

## High Level Need/ Complex Support Criteria = £11.36 (Agency & PA)

In addition to some indicators for standard support below, the individual has:

- High level of challenging behaviours (requiring a level two risk assessment and a risk management plan to manage safety) and employed Carers require additional skills (beyond those required by carers who meet needs below) as certified by formal training. Certificates will need to be produced.
- Complex needs which are eligible for SS/PCT joint funded package

# Standard Support Criteria = £9.35 PA or £10.70 Agency rate

The individual has an assessed need for:

- Assistance to take medication
- Support with incontinence
- Physical assistance to use the toilet
- Assistance with moving and handling
- Assistance with washing/ bathing
- Support to eat/ drink
- Specific support and assistance to stimulate development of communication and/ or negotiation skills.
- For support to access social activities.
- NB. Supporting People and ILF funding will be used to support other social activities for the service user.

And/ or

Mental Health Needs that meet critical/ substantial FACS criteria or are demonstrably preventative and require support.

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# Appendix 4- Comparison of Local Authority Direct Payment Rates 2008/9

| APPENDIX 1       | <u>HALTON</u>  | <u>CHESHIRE</u>                              | <u>TAMESIDE</u>               | <u>KNOWSLEY</u>  | <u>WIGAN</u>  | <u>ST HELENS</u>                                       | STOCKPORT   |
|------------------|--|--|-------------------------------|--|---|--|---|
| AGENCY RATES     | Standard Rate £10.70 per<br>hour<br>Complex Rate: £11.36 per | East Rates                                   | Hourly rate of £9.25 per hour | £7.85  | If using an agency, the<br>Agency<br>Rate for that particular       | Standard Rate: £11.05                                  | £9.71 per hour  |
|                  | hour   | £12.30 per hour                              |                               | £9.28  | agency .  |  | £5.20 per 1/2 hour  |
|                  | The rate for any part of an hour is achieved by dividing the | £11.19 per 3/4 hour                          |                               | Enhanced up to £11.47  | the client decides to use<br>would be<br>applied, as long as it was | If anyone wants to use an agency who charge more, then | Same if using a PA  |
|                  |  | £7.87 per 1/2 hour                           |                               | These rates are applied  | within  | they have<br>to make up the difference                 | No different rates for                                    |
|                  |  | £5.66 per 1/4 hour                           |                               | whether<br>the person is employing a                               | the current rates.  | with their   | complex   |
|                  |  | West Rates                                   |                               | PA or  | Don't have different rates  | own money.   | / challenging packages                                    |
|                  |  | £11.00 per hour                              |                               | an agency.   | for people<br>who choose to pool their<br>DP's or                   | Any special rates are<br>negotiated                    | No lower rates for gro                                    |
|                  |  | £9.73 per 3/4 hour                           |                               | The rate for any part of<br>an hour is<br>achieved by dividing the | access group activities.  | Individually.  | activities.   |
|                  |  | £7.52 per 1/2 hour                           |                               | hourly   |   |  | Standard annual incre                                     |
|                  |  | £5.41 per 1/4 hour                           |                               | rate.  |   |  | of 2%<br>2% inflation each yec                            |
|                  |  | Sleeping Night £65.59<br>Waking Night £83.39 |                               |  |   |  |   |
| PERSONAL         | Standard Rate £9.35 per<br>hour<br>Complex Rate: £11.36 per  |  | Hourly rate of £9.25 per hour | £7.85  | £7.20 8.00am-8.00pm   | Standard Rate: £9.13                                   | £9.71 per hour  |
| <u>ASSISTANT</u> | hour   |  |                               | £9.28  | £9.60 evenings/weekends   | People need to budget in                               | £5.20 per 1/2 hour  |
| RATES            | The rate for any part of an hour is                          | £10.18 per hour<br>£9.23 per 3/4 hour        |                               | Enhanced up to £11.47  | £45.11 midweek sleep  | these<br>amounts for any NI<br>employer                | No different rates for complex                            |
|                  | chieved by dividing the<br>ourly rate                        | £6.75 per 1/2 hour<br>£4.76 per 1/4 hour     |                               | These rates are applied whether the person is employing a PA or    | £47.54 weekend sleep  | contributions.   | / Challenging package:                                    |
|                  |  | 24.70 pci 17411001                           |                               | an agency.   | These rates do not include<br>Holiday Pay.                          | Any special rates are<br>negotiated<br>Individually.   | Standard annual increa<br>of 2%<br>2% inflation each year |
|                  |  |  |                               |  | Consider the higher rate for  | ,<br>,   | ,,,   |
|                  |  |  |                               | hourly<br>rate.  | all hours for complex needs, sometimes negotiated rates             | 41.  |   |

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# Agenda Item 6a

**REPORT TO:** Executive Sub Board

**DATE** 29 January 2009

**REPORTING OFFICER:** Strategic Director: Corporate and Policy

**SUBJECT:** Acceptance of Tender for Halton Lea Library

WARDS: Borough-wide

#### 1. PURPOSE OF REPORT

- 1.1 The purpose of this report is to inform members that the Strategic Director Corporate and Policy has accepted a tender relating to the refurbishment of Halton Lea Library and a contract has been entered into with the successful contractor.
- 2. RECOMMENDATION: That Members note that the tender submitted by Globe Management Services Ltd has been accepted by the Strategic Director Corporate and Policy, and a contract has been entered into, with a contract sum of £1,351,188.00

#### 3. SUPPORTING INFORMATION

- 3.1 An application to the Big Lottery Community Libraries Programme was made by the Library Service in March 2007 to upgrade the facilities at Halton Lea Library.
- 3.2 The Council was informed in October 2007 that the bid had been successful with a grant of £1,271,933; additional funding from the Capital Programme £250,000 and £195,000 from the maintenance budget has further enhanced this grant.
- 3.3 Six contractors selected from Construction line were invited for interview prior to the tender documents being sent out. Tenders were then invited in the traditional manner under standing orders with the following results: -

| 00.00  |
|--------|
| 188.00 |
| 906.00 |
| 136.00 |
| 439.00 |
| 814.00 |
|        |

- 3.4 From the careful analysis of the above tenders, Globe Management Services Limited were recommended for acceptance, their tender being the lowest received conforming to the specified tender documents for the project
- 3.5 The accepted tender in the sum of £1,351,188.00 is within the overall budget allowances as outlined in item 3.2
- 3.6 The project programme and details of all health and safety issues have been agreed with Library Services and the completion of the project is planned for June 2009 and will be carried out in two phases, with the library partly open for the duration of the contract.

#### 4. POLICY IMPLICATIONS

- 4.1 The scheme is fully funded as outlined in 3.2
- 4.3 The works are being carried out in line with the draft climate change policy and outline carbon management plan as a number of sustainability elements are being built into the scheme which will contribute to reducing carbon emissions within the borough.

#### 5. OTHER IMPLICATIONS

None

#### 6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

6.1 Children and Young People in Halton

6.2 **Employment, Learning and Skills in Halton** n/a

6.3 A Healthy Halton

n/a

6.4 A Safer Halton

n/a

6.5 **Halton's Urban Renewal** 

n/a

6.6 Corporate Effectiveness and Business Efficiency

The newly refurbished library will contribute towards maximizing the use of library space available to the public. In the process there will be significant energy savings and a reduction in the carbon footprint for the authority

- 7. RISK ANALYSIS
- 7.1 Not applicable
- 8. LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

|     | Document      | Place of Inspection | <b>Contact Officer</b> |
|-----|---------------|---------------------|------------------------|
| 8.1 | Tender report | Property services   | Martin McCrimmon       |

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Agenda Item 7a

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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